

CURRICULUM VITAE

ROY TREVOR MEYERS

PERSONAL DATA

Date of Birth: October 16, 1954

Place of Birth: Englewood Cliffs, New Jersey

Married, three children

Addresses: Department of Political Science
318 Public Policy Building
University of Maryland, Baltimore County
1000 Hilltop Circle
Baltimore, Maryland 21250
410-455-2196
410-455-1021 (fax)
meyers@umbc.edu
<http://research.umbc.edu/~meyers/index.html>

9502 Angelina Circle
Columbia, MD 21045-5114
410-381-4755

EDUCATION

Ph.D., 1988, University of Michigan, Political Science

Dissertation: *Microbudgetary Strategies and Outcomes*

M.A., 1981, University of Michigan, Political Science

B.A., 1976, Colby College, Government, Senior Scholar

EXPERIENCE IN HIGHER EDUCATION

2004-present, Professor of Political Science and Affiliate Professor of Public Policy,
University of Maryland, Baltimore County

1999-2010, Director, Sondheim Public Affairs Scholars Program

1996-2004, Associate Professor of Political Science, University of Maryland, Baltimore
County

1990-1996, Assistant Professor of Political Science, University of Maryland, Baltimore
County

Courses taught:

POLI 100: American Government

PUB 150H: Public Affairs Scholars Honors Seminar

POLI 250: Public Administration

PUB 304: Community Research

POLI 309: Selected Topics: Political Activism and Leadership

POLI 309/349/429/449/649: Environmental Policy/Politics of Environmental
Policy

POLI 324: The Congress

POLI 353: Governmental Budgeting and Financial Administration

POLI 450/614: Seminar in Public Administration and Policy—including topics of
food safety policy; drinking water policy; biodiversity protection policy; marine
fisheries policy

PUBL 601: The Political and Social Context of the Policy Process

POLI 610: American Political Institutions and Public Policy

POLI/PUBL 623: Governmental Budgeting and Financial Management

1980, University of Michigan, Lecturer, School of Social Work

Course taught: Social Welfare Legislation and Change (MSW curriculum)

1978-80, University of Michigan, Teaching Assistant, Political Science

Courses taught:

111: American Government

300: Contemporary Issues in American Politics (Elections)

1977, University of Michigan, Political Science, Research Assistant. Kingdon agenda-setting project, Putnam and Aberbach comparative elites project

EXPERIENCE IN OTHER THAN HIGHER EDUCATION

1981-1990, United States Congressional Budget Office. Budget Analysis Division, Budget Process Unit. Principal Analyst, Associate Analyst, Assistant Analyst

Prepared reports, memos, testimony, and briefings for CBO Director, Members of Congress, and Congressional staff. Areas of responsibility included Congressional budget procedures; relationships between the Congress, the President, and the agencies; and governmental fiscal, accounting, and administrative practices

Served as internal reviewer for CBO policy analyses and papers. Coordinated planning for state and local cost estimates and consulted on intergovernmental analyses. Gave talks on the budget process to foreign legislators and bureaucrats, student groups, and government training seminars. Supervised interns.

HONORS RECEIVED

2018, Aaron Wildavsky Award, for lifetime scholarly achievement, from Association for Budgeting and Financial Management

2014, elected as Fellow of the National Academy of Public Administration

2012, Frieder Naschold Award for Excellence in Scholarship in the Field of Public Management, for best paper at the annual conference of the International Public Management Network

1996, National Academy of Public Administration, Louis Brownlow Book Award, for outstanding contribution to the literature of public administration

1989, American Political Science Association, Leonard D. White Dissertation Award, for the best dissertation in the field of public administration, including broadly related problems of policy formation and administrative theory

RESEARCH SUPPORT AND FELLOWSHIPS

UMBC BreakingGround, \$1500

2003, Dirksen Congressional Center, \$3500

1998, UMBC, DRIF, \$2000

1994, UMBC, DRIF, \$2250

1991, UMBC, DRIF, \$2000

PH.D. STUDENTS-COMPLETED DISSERTATIONS

Daryl Dutrow, "The Impact of Title IV-E Waivers on the Number of Children in Foster Care from 2012 to 2016," 2020.

Michael Patrick Hassett, "The Effect of the Perception of Access to Training and Development Opportunities on Rates of Work Engagement and Turnover Intent Among Federal Employees in the United States," 2019.

Timothy J. Galpin, "Repealing the Glass-Steagall Framework: Deregulatory Impact and Policy Considerations in Historical Context," 2019.

John M. Moeller, "Strategic Planning and the Implementation of Federal Agency Strategic Plans," 2019.

Cheryl A. Camillo, "Improving Medicaid Enrollment and Population Health: Three Papers for

States,” 2018.

Michelle L. Goddard, “Understanding the Influence of Strategic Management on Morale in the Federal Workforce,” 2018.

John A. Olszewski, Jr., “Results First? Exploring Evidence Utilization by State Policymakers,” 2017, dissertation chair.

Alexandra St. Pe., “Offshore Wind Power Physics to Policy: Untangling Uncertainties in Turbine Performance Efficiency,” 2017.

Laszlo Korossy, “Jurisdictional Conflict and Cooperation Between Transit Authorities: A Case Study of the Washington, D.C. Dulles Corridor Metrorail Project,” 2016.

Jeanne Elaine Bilanin, “Determining Patrol Staffing Levels for Small Police Agencies in the Era of Community Policing,” 2005

David B. Mulhausen, “Impact Evaluation of the Office of Community Oriented Policing Services (COPS) Grant Program,” 2004

Selina Haq, “The Role of Administrative Leadership in Reinvention Efforts at the State Level,” 2004

Vince Stine, “Regulating Laboratory Testing: the Policy Cycle of CLIA ‘88,” 2004

Kimberlee Mitchell, “The Simplified Tax and Wage Reporting System’s W-2 Demonstration: A Case Study of Factors Affecting State Support of a Federally Promoted Intergovernmental Information-Technology Initiative,” 2002, dissertation chair

Dale Edward Thomson, “Democracy and Development: Political and Popular Control of Baltimore, Maryland’s Quasi-Public Economic Development Corporations,” 2000

David Shetterly, “The Influence of Contract Design on Contractor Performance: A Multivariate Analysis,” 1998

Martin F. Smith, "Decision-Making by Private Industry Councils: The Selection of Occupations For Training Under the Job Training Partnership Act in Maryland," 1996

Vicki Anne Chilton, "Effect of Variations in Employee Perceptions of Total Quality Management Implementation on Intermediate Quality Outcomes in the Health Care Financing Administration," 1996

Michael F. Gaheen, "Cost-Benefit Analysis and the Regulatory Process: A Case Study of the Environmental Protection Agency's Asbestos Ban Regulations, 1979-1991," 1995

PUBLICATIONS

Books

Roy T. Meyers, editor, 1999. *Handbook of Government Budgeting*. San Francisco: Jossey-Bass. 766 pp. With teaching supplement on web site.

Chinese edition, 2005, with new preface, Shanghai University of Finance and Economics Press.

Roy T. Meyers, 1994. *Strategic Budgeting*. Ann Arbor, Michigan: The University of Michigan Press. 246 pp.

"Afterword" to the paperback edition, 1996.

Chapters in Books

In press: "Trump's Destructively Aberrant Approach To Federal Budgeting," for *The Unorthodox Presidency of Donald J. Trump*, University of Kansas Press.

"The Port Covington TIF: Did Baltimore 'Protect This House?'," 2019. Craig L. Johnson and Kenneth A. Kriz, eds. *Tax Increment Financing and Economic Development: Uses, Structures and Impact*, second edition. Albany: State University of New York Press, 83-99.

"Budgeting and Health Care Policy," in Thomas R. Oliver, ed., 2014. *The CQ Press Guide to U.S. Health and Health Care Policy*. Thousand Oaks, California: CQ Press, pp. 111-125.

with Irene S. Rubin, 2014. "Political Institutions for Sustainable State Budgets," in Marilyn Marks Rubin and Katherine G. Willoughby, eds., *Sustaining the States: The Fiscal Viability of American State Governments*. Boca Raton, Florida: CRC Press, 13-27.

"Budgeting During the Clinton Presidency," reprint of article (below), in Jeffrey Cohen and David Nice, 2002. *The Presidency: Classic and Contemporary Readings*, Boston: McGraw-Hill, pp. 310-319.

“Strategic Budgeting,” reprint of chapter 1 of book (above), in Albert C. Hyde, 2002. *Government Budgeting: Theory, Process, Politics, 3rd ed.* Toronto: Thomson Learning, pp. 100-113.

“Legislatures and Budgeting,” 1999, in *Handbook of Government Budgeting*, pp. 485-501.

“Strategies for Spending Advocates,” 1999, in *Handbook of Government Budgeting*, pp. 548-567.

“The Future of Budgeting,” 1999, in *Handbook of Government Budgeting*, pp. 723-737.

Entries in Encyclopedia

Three entries--on "Congressional Budget Office," "Unified budget," and "Off-budget,"--in Jay M. Shafritz, editor, *The International Encyclopedia of Public Policy and Administration*. New York: Henry Holt, 1998.

Articles in Refereed Journals

Editor of Journal Virtual Issue, with Editor’s Introduction, “Congressional Budget Process Reform,” *Public Budgeting and Finance*, August 2018.

Is The U.S. Congress An Insurmountable Obstacle To Any “Far-Sighted Conception Of Budgeting”?, *Public Budgeting and Finance*, 37: Winter 2017, 5-24.

The Implosion of the Federal Budget Process: Triggers, Commissions, Cliffs, Sequesters, Debt Ceilings, and Shutdown, *Public Budgeting and Finance*, 34:4, Winter 2014.

The Executive Budget in the Federal Government: The First Century and Beyond, with Irene S. Rubin, *Public Administration Review*, 71:3, May 2011, pp. 334-344.

The “Ball of Confusion” in Federal Budgeting: A Shadow Agenda for Deliberative Budget Process Reform,” *Public Administration Review*, 69:2, March/April 2009, pp. 211-223.

Commentary (invited), on Fred Thompson and Bruce L. Gates, “Betting on the Future with a Cloudy Crystal Ball? Revenue Forecasting, Financial Theory, and Budgets--An Expanded Treatment,” *Public Administration Review*, Theory to Practice, 67: September/October 2007, pp. 74-80, at:

<http://userpages.umbc.edu/%7Emeyers/MeyersCommentary-1.pdf>

short excerpt reprinted in Robert F. Durant and Jennifer R.S. Durant, eds.
Debating Public Administration: Management Challenges, Choices, and Opportunities.
CRC Press, 2012, pp. 150-152.

"Congressional Budgeting at Age 30: Is It Worth Saving?", with Philip G. Joyce, *Public Budgeting and Finance*, Special Silver Anniversary Issue, 2005, pp. 68-82.

"Budgeting During the Clinton Presidency," with Philip G. Joyce, *Public Budgeting and Finance*, 21: Spring 2001, pp. 1-21.

"Regulatory Budgeting: A Bad Idea Whose Time Has Come?," *Policy Sciences*, 31: December 1998, pp 371-384.

"Late Appropriations and Government Shutdowns: Frequency, Causes, Consequences, and Remedies," *Public Budgeting and Finance*, 17: Fall 1997, pp. 25-38.

"Is There A Key to the Normative Budgeting Lock?," *Policy Sciences*, 29:3, 1996-7, pp. 171-88.

"If Policy Analysts Are Depressed, What Should They Do About It?," *Journal of Policy Analysis and Management*, 15: Summer 1996, pp. 438-443.

"The New Equation at OMB: $M + B = RMO$," with Bernard H. Martin and Joseph S. Wholey," *Public Budgeting and Finance*, Winter 1995, pp. 86-96.

"Bringing HUD Back From the Brink: Financial Management and Policy Design Reforms," with G. Edward DeSeve and Herbert Persil, *Public Budgeting and Finance*, Summer 1995, pp. 73-83.

"Federal Budgeting and Finance in 1991: The Future is Now," *Public Budgeting and Finance*, 12: Summer 1992, pp. 3-15.

"The President's 1992 Budget: Almost Quiet on the Budgetary Front," *Public Budgeting and Finance*, 11: Summer 1991, pp. 5-18.

"The Budget Resolution Should Be Law," *Public Budgeting and Finance*, 10: Fall 1990, pp. 103-112.

"Biennial Budgeting by the U.S. Congress," *Public Budgeting and Finance*, 8: Summer 1988, pp. 21-32.

"State and Local Cost Estimates," with Mary Ann Curtin, *Public Budgeting and Finance*, 3: Autumn 1983, pp. 116-118.

Working paper

"The Problem and the Process Are Both Problems: Why the Joint Select Committee on Budget and Appropriations Process Reform Failed," with Philip G. Joyce

Articles in Other Journals

"Asignación Presupuestal Legislativa en México: Aspiraciones y Opciones," *Vortice*, Instituto Tecnológico Autónomo de México, 1: 2, 2000, pp. 13-30.

"CBO: The Agencies' Indispensable Adversary," *The Public Manager*, 25: Summer 1996, pp. 11-14.

Public Service Papers and Advocacy

"How to Make Budget Process Reform Politically Feasible," Brookings Institution, Discussion Paper, April 18, 2016.

"The Political Feasibility of Doing What Is Almost Impossible: Reforming the Federal Budget Process," prepared with support from The William and Flora Hewlett Foundation, George Mason University, Centers on the Public Service, September 2015.

"Strengthening the Federal Budget Process," with Paul Posner, Steve Redburn, and Phil Joyce, National Academy of Public Administration and American Society for Public Administration, July 12, 2012; condensed version published as Phil Joyce, Roy Meyers, Paul Posner, and Steve Redburn, "Recommendations to Strengthen the Federal Budget Process," *The Public Manager*, 41:4, December 15, 2012, 56-58.

"Budget Questions for the Maryland Election and Beyond," September 17, 2010.

"Increasing Budgetary Democracy and Flexibility," *Maryland Policy Reports*, Maryland Budget and Tax Policy Institute, June 2008.

"Addressing Maryland's Structural Deficit through Better Performance Budgeting and

Priority-Setting,” June 2007, UMBC Public Policy Brief #5.

“How Can Maryland’s Budget Process Be Improved?,” with Thomas S. Pilkerton, Maryland Institute for Policy Analysis and Research, September 2003.

Teaching Materials

Syllabus for Public Affairs Scholars Honors Seminar, included in collection of exemplary service-learning syllabi, American Political Science Association, at: <http://www.apsanet.org/teach/service/workshopsyllabi.cfm>

Community Research Report

“Strategies for Expanding Gardening Baltimore City Schools” for the Baltimore City School System, Spring 2010 Community Research Class, co-taught with Bernadette Hanlon, May 17, 2010

Consulting

Performance Audit Project, Slovak Republic regional Governments with colleagues at Matej Bel University, sponsored by National Institute of Schools of Public Administration in Central and Eastern Europe, “Vybrané problémy finannej kontroly a všeobecné výhodiská pre tvorbu manuálov finannej kontroly regionálnych samospráv,” 2004.

“Legislative Budgeting in Mexico: Aspirations and Choices,” keynote talk and paper for Conference on Reform of the State: Budgeting and Public Spending in Mexico, January 27, 2000, sponsored by Centro de Investigación y Docencia Económicas and Camara de Diputados, Government of Mexico.

“Federal Financing for Medical Research Through Trust Funds and Entitlements,” for the American Association for the Advancement of Science and the Lasker Trust, 1999; summarized in AAAS, *How to Fund Science: The Future of Medical Research*, May.

"Goals, Standards, and Good Practices for Budgeting and Financial Management," for the World Bank, 1996. (Revision of “Normative Lock” article)

"Reforming Government Budgeting and Financial Management Systems in Developing Countries: Importance, Limits, and Possibilities," for the World Bank, 1996.

United States Congressional Budget Office Reports and Staff Papers

Should the Budget Resolution Be a Law? May 1990.

Pay-As-You-Go Budgeting. March 1990.

The latter two reports were also published in a hearings record of the House Rules Committee, "The Budget Process Reform Act of 1990," March 29 to May 9, 1990, and a modified version of the former report was published in *Public Budgeting and Finance*.

Supplemental Appropriations in the 1980s, with Kim Burke and David J. Horowitz. February 1990.

Biennial Budgeting. November 1987.

This report was also published by the Senate Governmental Affairs Committee in a print, "Proposed Budget Reforms: A Critical Analysis," April 1988, and a modified version was published in *Public Budgeting and Finance*.

The Budgetary Status of the Federal Reserve System. February 1985.

Book Reviews and Review Essays

"Governance Ideas for and from the 'Knowledge Banks'," *Public Administration Review*, 2009, 69:1, March, pp. 167-171.

"European Budget Institutions," 2 books reviewed, *Public Administration Review*, 2006, 66: 6, November, pp. 935-938.

"The Return of Budget Deficits in the United States," 5 books reviewed, *Public Administration Review*, 2006, 66: 2, March, pp. 294-7.

Jerry L. McCaffery and L.R. Jones, *Budgeting and Financial Management for National Defense*, Greenwich, CT: Information Age Publishing, 2004; and *ibid*, *Budgeting and Financial Management in the Federal Government*, 2001, *International Public Management Journal*, 8: 2, pp. 289-292.

Hettich, Walter and Stanley L. Winer, *Democratic Choice and Taxation: A Theoretical and*

Empirical Analysis. N.Y.: Cambridge University Press, 1999; Shughart, William F., II, ed., *Taxing Choice: The Predatory Politics of Fiscal Discrimination*, New Brunswick, N.J.: Transaction Publishers, 1997, *Journal of Policy Analysis and Management*, 19: Spring 2000, pp. 345-349.

Tomkin, Shelley Lyne, *Inside OMB: Politics and Process in the President's Budget Office*. Armonk, NY: M.E. Sharpe, 1998, *Congress and the Presidency*, 26: Summer 1999: pp. 104-6.

Thompson, Fred and L. R. Jones, *Reinventing the Pentagon*. San Francisco: Jossey-Bass, 1994, for *Public Budgeting and Finance*, 15: Summer, pp. 101-2.

PROFESSIONAL ACTIVITIES

Recent Public Service and Research

Member, National Budgeting Roundtable, 2015-present.

Lunch and Learn presentation, Center for Social Science Scholarship, UMBC, October 8, 2020.

Testimony on sales tax legislation, Maryland General Assembly, March 2, 2020.

Panel member, "Better Budget Process Summit," Committee for a Responsible Federal Budget," Washington, D.C., February 25, 2020.

Co-chair, Government Reform and Innovation Group, Transition for Baltimore County Executive Johnny Olszewski, December 2018-February 2019

Reviewer for draft report on accuracy of debt and deficit projections, Congressional Budget Office, November 2018.

Moderator for ASPA Webinar on Andrew Kleine's book *City on the Line*, October 11, 2018.

Organizer and panelist, "Budget and Appropriations Reform: What Will It Produce?," Spring Symposium of American Association for Budget and Program Analysis, April 4, 2018.

Panel member, "The Federal Budget Process: Turning Reform into Political Reality," The Brookings Institution, October 18, 2016

Panel member on Senator Enzi's budget process reform proposal, at event hosted by The

Committee for a Responsible Federal Budget, September 19, 2016, covered on CSPAN

Testimony on reform of the federal budgetary process, before the U.S. Senate Budget Committee, April 13, 2016

Testimonies on budget process bills, Maryland General Assembly, 2016

Comments to Maryland Redistricting Reform Commission, October 2015

Presentation to the National Budgeting Roundtable, June 2015

Mentoring of Governor's Summer Interns for the group policy papers, 1996-2003, 2007-2015

Discussant of paper at Budget Process Task Force, July 2014

Presentation at the National Academy of Public Administration on "Federal Budget Crisis: to the Brink and Back," November 13, 2013

Presentation at the National Academy of Public Administration on "Memos to National Leaders: Strengthening the Federal Budget Process," November 15, 2012

Presentation to the Maryland Chapter of the American Society of Public Administration, "Future of Federal Public Finance," University of Baltimore, May 8, 2012

Talk on federal budget issues to Economics Club of Annapolis, January 26, 2012

Presentation: "Balance and the Maryland Budget," to the Maryland Budget and Tax Policy Institute Budget Summit, December 12, 2011

Participant in budget process reform experts discussion, Brookings Institution, 2011

Participant in occasional technical experts group discussions, Committee for a Responsible Federal Budget, 2009-2011

Appointed member, Baltimore County Spending Affordability Committee, 2008-2013

Presentations to Peterson-Pew Commission on Budget Reform, 2009

Advice to staff of Fiscal Future of the United States project of the National Academies and the National Academy of Public Administration, 2008

Testimony on budget process bills, Maryland General Assembly, February 2008

Advice to Kosovo Ministry of Economics and Finance, through Center for International Understanding, June 2005

Expert panel at Government Accountability Office on performance budgeting in state governments, February 2005

Testimonies on constitutional amendment on budget process and on managing for results legislation, Maryland General Assembly, February and March 2004; on income tax forms and public information reporting, March 2014

Testimony on biennial budgeting, before the House Rules Committee, March 16, 2000

Experts panel, Government Performance Project (Syracuse University, National Journal and Governing Magazines), April 1998

Expert panel at General Accounting Office on budgetary accounting, March 1998

Testimony on reform of the federal budgetary process, before the House Budget Committee, March 31, 1998

Organizational Leadership

Board of Directors, Public Financial Publications, Inc., 1996-2004; Chair of Search for Managing Editor, 1999-2000; Vice-President, 2000-2004; Chair, Dual Submission Policy Committee, Public Budgeting and Finance, 2011-2012

Executive and Program Committees, Association for Budgeting and Financial Management, 1995-6; Wildavsky Lifetime Scholarly Achievement Award Selection Committee, 2000, 2003, 2005, 2013; Chair of Bylaws Revision Committee, 2012

Disciplinary Service

External dissertation reviewer for an Australian university, 2015

Host, ASPA Congressional Fellows in Annapolis, 2011

Presentation at APSA Conference for Department Chairs on “Diversity Recruiting for UMBC’s Sondheim Public Affairs Scholars,” February 2009

P and T reviewer for other universities, 2003, 2014, 2015, 2019, 2020

Chair, Leonard White Dissertation Award Committee, American Political Science Association, 2001-2

Editorial

Editorial Board, *Public Budgeting and Finance*, 2005-present

Chair, Dual Submission/Publication Committee, *Public Budgeting and Finance*, 2011-2012

Review of book for Grawemeyer Award, University of Louisville, April 2002

Editorial Board, *Public Administration Review*, 1997-1999

Peer reviews of manuscripts for *Public Budgeting and Finance*, *Congress and the Presidency*, *Management Science*, *Journal of Politics*, *American Journal of Political Science*, *Public Administration Review*, *Journal of Public Administration Research and Theory*, *Policy Sciences*, *Journal of Theoretical Politics*, *American Review of Public Administration*, *Journal of Urban Affairs*, *Journal of Cost Benefit Analysis*, *Contemporary Drug Problems*, Georgetown University Press, University of Michigan Press, SUNY Press, CQ Press, Roxbury Publishing, Longman, Routledge, Congressional Budget Office, Pew Charitable Trusts, Mercatus Institute, Yale University Press, Palgrave.

Editor of "Current Estimates" for *Public Budgeting and Finance*, 1995-6

Academic Conferences

Organizer and panelist of roundtable on “The Joint Select Committee on Budget and Appropriations Process Reform,” Annual Research Conference of the Association for Budgeting and Financial Management, Denver, Colorado, October 4, 2018.

“Is the U.S. Congress An Insurmountable Obstacle to Any ‘Far-Sighted Conception of Budgeting’?,” presented to the Annual Research Conference of the Association for Budgeting and Financial Management, Seattle, Washington, October 7, 2016

Moderator of “Budget Principles and Practices for Emerging Economies,” International

Conference on Budgetary Reform and Fiscal Management,” Washington, D.C., June 16, 2016

“The Political Feasibility of Doing What Is Almost Impossible: Reforming the Federal Budget Process,” American Political Science Association, San Francisco, September 2015.

Participant at panel at Annual Meeting of American Political Science Association, August 28, 2014, on Hewlett grant for funding of political science research relevant to federal budgeting.

Organizer and chair of panel, “How Results Teams Allocate Resources in Baltimore’s Outcome Budgeting System,” Association for Budgeting and Financial Management, Washington, October 5, 2013.

“Stop Us (the U.S. Government) Before we Budget Again!”: How the U.S. Might Be More Strategic with its Budget (and Policy-Making) Process,” presented at the 2013 conference of the International Public Management Network: Innovations in Public Management for Combating Corruption, Siena, Italy, September 5-7, 2013.

Discussant for panel on “Government Responses to Economic and Population Declines,” at the research conference of the Association for Public Policy Analysis and Management, Baltimore, November 10, 2012.

“Political Institutions for Sustainable State Budgets,” with Irene S. Rubin, at the annual conference of the Association for Budgeting and Financial Management, New York City, October 12, 2012.

“The Mechanisms of Federal Budget Process Reform,” presented at the annual conference of the Western Economic Association, San Francisco, July 1, 2012.

“The Remarkable Case of Disappearing Earmarks in the United States: The Limits of Transparency Reforms,” presented at the 2012 conference of the International Public Management Network: Innovations in Public Management for Combating Corruption, Honolulu, Hawaii, June 28, 2012

Roundtable member, “Memos to the President: Budgeting in a Time of Austerity,” a joint project of the National Academy of Public Administration and the American Society for Public Administration, at the latter’s annual meeting, Las Vegas, March 3, 2012

“Executive Budgeting in the States: Evaluating a Reform,” with Irene S. Rubin. Prepared for the annual conference of the Association for Budgeting and Financial Management,

Washington, D.C., October 13-15, 2011.

Panel organizer, chair, and discussant, “What Agencies Want in New Budget Analysts,” for the annual conference of the Association for Budgeting and Financial Management, Washington, D.C., October 13-15, 2011.

“Path Dependence and the Federal Budget Process: Explanation and Prescription.” Prepared for the annual research conference of the American Political Science Association, Seattle, Washington, September 3, 2011.

Comments for American Political Science Association panel on "Hard Times and Ph.D.s: The Political Science Job Market and Non-Academic Careers," Washington, D.C., September 2, 2010.

“Oceans Apart: Approaches to Educating Public Financial Managers about Political Institutions,” 6th Transatlantic Dialogue between American Society for Public Administration and the European Group for Public Administration, Siena, Italy, June 24, 2010.

“Prospects for a Sustainable Budgetary Policy in the United States,” International Conference on Financial Crisis and Macroeconomic Control, sponsored by the School of Public Finance and Taxation, Capital University of Economics and Business, Beijing, China, October 17, 2009.

"The 'Missing Middle' of the Federal Budget Process: Priority-Setting," at the annual conference of the Association for Budgeting and Financial Management, September 24, 2009, Washington, D.C.

Plenary panel, “One Sick Bird: Prescriptions to Heal the Federal Budget Process,” at the annual conference of the Association for Budgeting and Financial Management, Chicago, October 2008.

Presentation of “The Remarkable Case of the Disappearing (?) Earmarks,” at the annual conference of the Association for Budgeting and Financial Management, Washington, October 2007.

Discussant, Service-Learning Track, Conference on Teaching and Learning, American Political Science Association, Bethesda, February 2005.

Discussant for panel on “Civic Education and the University,” at the International Conference on Civic Education Research, New Orleans, November 2003.

Discussant for panels on "Federal Budgeting, 2002" and "The Breakdown of U.S. Fiscal Discipline," at the annual conference of the Association for Budgeting and Financial Management, Kansas City, October 2002.

Participant, Workshop on Developing a Political Science Syllabi Collection on Service Learning, at the annual conference of the American Political Science Association, Boston, August 2002.

Discussant for panel on "Been There, Done That: Perennial Budget Reform in the 20th Century," at the annual conference of the Association for Budgeting and Financial Management, Washington, January 2002.

Presentation of "Will the U.S. Congress's Power of the Purse Become Unexceptional?," at the annual meeting of the American Political Science Association, San Francisco, August 2001.

Presentation of "Budgeting at State Universities: Normative and Political Analyses," for Research Conference on University Governance and Administration and the Political Oversight of State Universities," UCLA Center for Governance, May 19, 2001.

Moderator of panel on "Budgeting Problems and Reforms in the International Context," and presentation of paper on "Legislative Budgeting in Mexico," at the annual conference of the Association for Budgeting and Financial Management, Kansas City, October 2000.

Discussant for panel on "Public Budgeting in Comparative Perspective," at the annual meeting of the American Political Science Association, Washington, August, 2000.

Presentation on plenary panel, "Federal Budget Structure and Concepts for a New Millenium: Revolt, Reform, or Renewal?," at the annual conference of the Association for Budgeting and Financial Management, October 1999.

Presentation, with Dennis Coates, of "Do High Bond Ratings Have Any Opportunity Costs?: Questions and Suggestions About Some Conventional Wisdom on Borrowing by State and Local Governments," at the annual conference of the Southern Economic Association, Baltimore, MD, November 1998.

Moderator and discussant for panel on "Performance Based Budget Reform," at the annual conference of the Association for Budgeting and Financial Management, November 1998.

Organizer and discussant for panel on "The Future of Federal Discretionary Spending," at

the annual conference of the Association for Budgeting and Financial Management, November 1997.

Presentation of "Regulatory Budget: A Bad Idea Whose Time Hasn't Come," at the annual meeting of the American Political Science Association, August, 1997.

Organizer and discussant for panel on "Budgeting for Economic Development: The Case of Sports Facilities," at the annual conference of the Association for Budgeting and Financial Management, October 1996.

Discussant for panel on "Policy in Practice" at the research conference of the Association for Public Policy Analysis and Management, Chicago, October 1995.

Presentation of "Bringing Citizenship into Federal Budgeting" at the annual meeting of the American Political Science Association, Chicago, September 1995.

Presentation of "Is There A Key to the Normative Budgeting Lock?" at the annual national conference of the American Society for Public Administration, San Antonio, July 1995.

Moderator and discussant for panel on "The Budgetary Treatment of National Health Care Reform" at the research conference of the Association for Public Policy Analysis and Management, Chicago, October 1994.

Presentation of "The Social Marketing of Federal Budget Realities" at the research conference of the Association for Public Policy Analysis and Management, Chicago, October 1994.

Member of roundtable discussion on "The New Politics of Federal Budgeting" at the annual meeting of the American Political Science Association, September 1992.

Organizer and discussant for panel on "Integrating Policy Analysis into Agency Budgeting" at the research conference of the Association for Public Policy Analysis and Management, San Francisco, October 1990.

Presentation of "Deficits, Gimmicks, and Strategic Misrepresentation in Budgeting" for the annual national conference of the American Society for Public Administration, Los Angeles, April 1990.

Discussant for panel on "Issues in Federal Budgeting" at the research conference of the Association for Public Policy Analysis and Management, Alexandria, Virginia, October 1989.

Organizer for panel on "Practical Steps for Controlling Public Authorities" and presentation of "Budgetary Controls for Federal Public Authorities" at the research conference of the Association for Public Policy Analysis and Management, Seattle, October 1988.

Discussant for panel on "Concern Over the Deficit and the Politics of Congress" at the annual meeting of the American Political Science Association, Washington, September 1988.

Presentation of "A Structural Strategy Theory of Budgetary Competition" at the research conference of the Association for Public Policy Analysis and Management, Austin, October 1986.

Discussant for panel on "The Political Economy of Congressional Behavior" at the research conference of the Association for Public Policy Analysis and Management, Austin, October 1986.

Presentations to UBMC Public Policy Seminar

Why the Supercommittee Isn't Super: Improving How The Government Allocates Resources and Sets Priorities," 2011

"The Remarkable Case of the Disappearing (?) Earmarks," 2008

Presentations to Practitioners

Discussion of policy analysis for economic development subsidies for Baltimore New Leaders Council, May 19, 2018

Customs and Border Protection, Executive Education on the Federal Budget Process, August 2016

Talk at retreat of Howard County Council, November 20, 2014

"Several Modest Proposals, Thursday's Child panel on "Children and Federal-State Budget Tradeoffs," Urban Institute, March 17, 2011

“Understanding the Maryland Budget,” Maryland Legacy Leadership Institute on Public Policy, November 2009

“Federal Budget Challenges,” Mercatus Institute, Cannon House Office Building, November 2009

“What Academics Can Teach Practitioners About Budgeting,” Eastern State Legislative Fiscal Officers Association, Annapolis, MD, October 2009.

“Examining the U.S. Budget Process,” Mercatus Institute, Rayburn House Office Building, January 2009

“Can the Budget Process Be Fixed?,” Mercatus Institute, Rayburn House Office Building, March 2008

Presentation to the Center for Strategic Tax Reform, on earmarks, April 2008

“Federal budget process,” Brookings Institution, March 2006, 2007

Executive education on “Performance Budgeting” at George Washington University for FDA, DISA, July and August 2005

“Congressional Budgeting Today,” “The President’s Budget,” “The Budget Resolution in a Nutshell,” and “Advanced Authorization and Appropriations Process” for Capitol.Net, Inc., various dates 2004-2013

“Congressional Budgeting” and “Appropriations Process” executive education for USDA Graduate School, various dates, 2005-6

Talk on “It’s Time for a Second Commission on Budget Concepts,” at the Third Annual Director’s Conference, Congressional Budget Office, September 14, 2004

Presentations to the Program on Budgeting and Financial Management in the Public Sector, Duke University, July 2003

Talks on “Budgeting for Health,” Johns Hopkins University School of Public Health, 2003-7

Presentations to the Workshop on Budgeting in the Public Sector, Harvard Institute for International Development, Cambridge, June 1997, July 1998, July 1999, July 2000; then sponsored by John F. Kennedy School of Government, July 2001, July 2002; Regional

Workshop on Budgeting and Financial Management, Nairobi, Kenya, March 2000;
Workshop on Performance Budgeting, Amman, Jordan, June 2000

Presentation on "The Changing Outlook for Federal Budgeting," at the fall conference of the American Association for Budget and Program Analysis, Washington, D.C., November 22, 2002

Talk on "Federal Budget Concepts versus Policy Analysis," to the American Association for Budget and Program Analysis, Washington, D.C., May 26, 1999

Presentation to public administrators from Pudong New Area of Shanghai, July 1998

Seminar Leader, "Understanding Congressional Budgeting," Congressional Quarterly, April 1996 and April 1997

Talk on "The Budget Process: What Can You Expect of One? Ideas for Design and Reform," to the American Association for Budget and Program Analysis, Washington, D.C., November 14, 1995

Moderator and participant, plenary session on "The Congressional Budget Process After Two Decades," to the American Association for Budget and Program Analysis, Washington, D.C., April 26, 1995

Talk on "More Budget Process Reform in the 103rd Congress?" to the American Association for Budget and Program Analysis, Washington, D.C., May 11, 1994

Talk on "Biennial Budgeting and Other Proposals of the National Performance Review" to the American Association for Budget and Program Analysis, Washington, D.C., October 18, 1993

Media commentary

Quoted/appearance: *National Public Radio, Marketplace, The Takeaway, The Political Junkie, New York Times, Le Monde, Wall Street Journal, International Business Times, Politifact.com, Washington Post, USA Today, Slate, Grist, The Hill, Roll Call, National Journal, Reuters, Bloomberg, Business Week, Stateline, Inside Higher Ed, Baltimore Sun, Maryland Public Television, WYPR, Gazette, MarylandReporter.com, WJLA, Patch.com, Daily Record, Baltimore Business Journal, Howard County Community College TV, Winston-Salem Journal, Wisconsin Public Radio*

Selected op-eds, blog entries, and podcasts:

Maryland Matters series on Maryland budget, with Warren Deschenaux:
For Question 1, September 14, 2020.

On Covid and Maryland's budget, October 9, 2020.

"Why we are thankful that Maryland didn't 'win' Amazon HQ2," " op-ed co-authored with Eric Stokan, *MarylandReporter.com*, November 19, 2018.

"Roughly Speaking" podcast with Dan Rodricks, *The Baltimore Sun*, "Deficits in the Trillions in the Trump Era," April 27, 2018

"Maryland Should Not "One-Click Order" Huge Subsidies for Amazon," co-authored with Eric Stokan, *MarylandReporter.com*, March 6, 2018

"Why Trump's "skinny budget" is already dead," *The Conversation*, March 8, 2017

"How Democrats can help Trump make the ACA's replacement 'terrific.'" *The Conversation*, February 9, 2017

"Obama may be a lame duck, but his final budget isn't," *The Conversation*, February 19, 2016

"Don't misinterpret Mercatus low ranking of Maryland's fiscal health," *MarylandReporter.com*, August 18, 2015

"No easy budget fixes; Rascovar's proposals to change the fiscal year are way off base," *MarylandReporter.com*, December 15, 2014

"Maryland's Citizens Were The Biggest Losers," *MarylandReporter.com*, November 6, 2014.

"Delaney's Infrastructure Bill Doesn't Hold Up To Scrutiny," *MarylandReporter.com*, July 24, 2014.

"Congress should be a venue for deliberation and compromise over policy, but the shutdown shows that Washington's budget process is broken," USAApp, London School of Economics, October 3, 2013, with followup commentary on October 22.

"Raze the debt ceiling," with Philip G. Joyce, *Baltimore Sun*, December 19, 2012.

“If you want real answers, you have to ask pertinent questions,” *MarylandReporter.com*,
November 2, 2009

“Too little or too much? State can avoid cuts by educating the public about vital services,”
Baltimore Sun, September 8, 2009

“How to Pass Spending Bills on Time This Year,” *Roll Call*, March 24, 2009

RECENT UNIVERSITY AND COMMUNITY SERVICE

Political Science:

Executive Committee

Promotion and Tenure Committee; Chair for Contract Renewal of Geoffrey Vaughan, of
Jeffrey Davis; Chair for Promotion of Thomas Schaller; Chair for Promotion and Tenure of
Laura Hussey

Public Administration and Policy Minor and Certificate Coordinator

Search Committee Chair, 2006-7, 2007-8, 2014-15, 2017

Experts Workshop for “Power Shift: America and the ‘Rise of the Rest,’” July 30, 2012.

Public Policy/Policy Sciences Graduate Program:

Admissions Committee

Search Committees: Assistant (2014) and Associate (2016) Professors; Director (2016-17);
Assistant Professor (2019)

Advisory Committee

Comprehensive Exam Revision Committee

Strategic Planning Committee

Grading of Policy Sciences Comprehensive and Field Qualifying Exams

Management and Political Science Track Committees

Capstone course analysis review and paper grading

University:

Co-Facilitator, Climate Change and Sustainability Faculty Learning Community, 2017-2018

Climate Action Steering Committee, 2014-2018; Co-Chair, Climate Action Plan Advisory Group; Chair of Education and Service Work Group of Climate Action Steering Committee, 2014-15

Chair of Search Committee; Sondheim Program Associate Director; 2013

Interviewer; Shriver Center Search for internships director, 2013

Member of P&T Committee, Geography and Environmental Systems, 2011; 2014

Member of group on environmental literacy standards for UMBC, 2011

Reviews of McNair applications

Panel member for Career Week: Careers in Government, February 2009

Guest lecture for American Studies course on the costs of the Iraq and Afghanistan wars, February 2009

Presentation to Kauffman Entrepreneurship seminar, June 2009

Host and organizer, Fiscal Wake Up Tour visit, 2007

Search committee, Vice President for Administration and Finance

Outside member, contract renewal, GES, 2007

Presentation at Best Practices Advising Workshop, July 2005

Presentation at MIPAR Symposium on Slots, The Budget, and Maryland's Future, December 2003.

Co-coordinator, Social Sciences Forum, 2002-present. One of SSF Founders.

UMBC Faculty Representative to Truman Foundation, 2003-2010; attendance at conference “Serving Students Through the Truman, Rhodes, and Marshall Scholarship Competitions,” University of North Florida, April 21, 2000

Academic Planning and Budgeting Committee, 1997-2002; 2006-2010; chair 2000-1. President’s Council, Budget Committee, and Planning Leadership Team, 2000-1

Faculty Senate Executive Committee, 2000-2002

Faculty member, Delta Initiative Steering Committee, 2000-1, and Ad-Hoc PeopleSoft Committee, 2001-2002

Presentation to Habitat for Humanity Habifest, April 2003

Presentation at teach-ins on World Bank and International Monetary Fund, April 10, 2000, and on Poverty, War and Activism, April 2002

Faculty Advisor, UMBC Chapter of Oxfam America, 2001-2004; Outdoors Club, 2002-2004

Presentation at Authors’ Day, UMBC Library, 1999